

Many financial-institution cases involve operational, regulatory, or credit-related issues that are unfamiliar to attorneys who do not routinely work inside banks or mortgage organizations.

In a non-testifying consulting role, I assist counsel by explaining how banks *actually* function—not how they are sometimes assumed to function in pleadings or depositions.

This work often includes:

- Explaining internal bank processes, controls, and decision-making frameworks
- Providing context around lending, servicing, credit administration, and compliance practices
- Identifying whether alleged conduct reflects a true deviation from industry practice or a misunderstanding of standard operations
- Helping counsel assess strengths, weaknesses, and practical risk before litigation positions are finalized

This role is educational and strategic in nature and is frequently used to determine whether expert testimony is warranted at all.